# A Social Welfare Optimal Sequential Allocation Procedure 

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#### Abstract

We consider a simple sequential allocation procedure for sharing indivisible items between agents in which agents take turns to pick items. Supposing additive utilities and independence between the agents, we show that the expected utility of each agent is computable in polynomial time. Using this result, we prove that the expected utilitarian social welfare is maximized when agents take alternate turns. We also argue that this mechanism remains optimal when agents behave strategically.


## 1 Introduction

There exist a variety of mechanisms to share indivisible goods between agents without side payments $[2,3,4,5,6]$. One of the simplest is simply to let the agents take turns to pick an item. This mechanism is parameterized by a policy, the order in which agents take turns. In the alternating policy, agents take turns in a fixed order, whilst in the balanced alternating policy, the order of agents reverses each round. Bouveret and Lang [1] study a simple model of this mechanism in which agents have strict preferences over items, and utilities are additive. They conjecture that computing the expected social welfare for a given policy is NP-hard supposing all preference orderings are equally likely. Based on simulation for up to 12 items, they conjecture that the alternating policy maximizes the expected utilitarian social welfare for Borda utilities, and prove it does so asymptotically. We close both conjectures. Surprisingly, we prove that the expected utility of each agent can be computed in polynomial time for any policy and utility function. Using this result, we prove that the alternating policy maximizes the expected utilitarian social welfare for any number of items and any linear utility function including Borda. Our results provides some justification for a mechanism in use in school playgrounds around the world.

## 2 Notation

Each of the $n$ agents has a total preference order over the $p$ items. A profile is an $n$-tuple of such orders. Agents have the same utility function. An item ranked in $k$ th position has a
utility $g(k)$. For Borda utilities, $g(k)=p-k+1$. The utility of a set of items is the sum of their individual utilities. Preference orders are independent and drawn uniformly at random from all $p$ ! possibilities (full independence). Agents take turns to pick items according to a policy, a sequence $\pi=\pi_{1} \ldots \pi_{p} \in\{1,2, \ldots, n\}^{p}$. At the $k$-th step, agent $\pi_{k}$ chooses one item from the remaining set. Without loss of generality, we suppose $\pi_{1}=1$. For profile $R$, $u_{R}(i, \pi)$ denotes the utility gained by agent $i$ supposing every agent always chooses the item remaining that they rank highest. We write $\overline{u_{i}}(\pi)$ for the expectation of $u_{R}(i, \pi)$ over all possible profiles. We take an utilitarian standpoint, measuring social welfare by the sum of the utilities: $\operatorname{sw}_{R}(\pi)=\sum_{i=1}^{n} u_{R}(i, \pi)$. By linearity of expectation, $\overline{\operatorname{sw}}(\pi)=\sum_{i=1}^{n} \overline{u_{i}}(\pi)$. To help compute expectations, we need a sequence $\gamma_{k}$ given by $\gamma_{1}=\gamma_{2}=1$ and

$$
\gamma_{k}=\prod_{j=1}^{\lfloor(k-1) / 2\rfloor} \frac{2 j+1}{2 j} \quad \text { for } k \geqslant 3
$$

and $\bar{\gamma}_{k}=\gamma_{k} / k$ for all $k$. Asymptotically, we have $\gamma_{k}=\sqrt{\frac{2 k}{\pi}}+O\left(\frac{1}{\sqrt{k}}\right)$.

## 3 Computing the Expected Social Welfare

### 3.1 Recursions

Bouveret and Lang [1] conjectured that it is NP-hard to compute the expected social welfare of a given policy as such a calculation depends on the super-exponential number of possible profiles. However, as we show now, the expected utility of each agent can be computed in just $O\left(n p^{2}\right)$ time for an arbitrary utility function, and $O(n p)$ time for Borda utilities. We begin with this last case, and then extend the results to the general case. Let $\mathcal{P}_{p}^{n}$ denote the set of all policies of length $p$ for $n$ agents. For $p \geqslant 2$, we define an operator $\mathcal{P}_{p}^{n} \rightarrow \mathcal{P}_{p-1}^{n}$ mapping $\pi \mapsto \tilde{\pi}$, by deleting the the first entry. More precisely,

$$
\tilde{\pi}_{i}=\pi_{i+1} \quad \text { for } i \in[p-1] .
$$

For example, $\pi=1211$ and $\tilde{\pi}=211$.
Lemma 1. For Borda scoring, $n \geqslant 2$ agents, $p \geqslant 2$ items and $\pi \in \mathcal{P}_{p}^{n}$ with $\pi_{1}=1$, we have:

$$
\bar{u}_{1}(\pi)=p+\bar{u}_{1}(\tilde{\pi}), \quad \bar{u}_{i}(\pi)=\frac{p+1}{p} \bar{u}_{i}(\tilde{\pi}), i \neq 1
$$

and these values can be computed in $O(n p)$ time.
Proof. Agent 1 picks her first item, giving her a utility of $p$. After that, from her perspective, it's the standard game on $p-1$ items with policy $\tilde{\pi}$, so she expects to get an utility of $\overline{u_{1}}(\tilde{\pi})$. This proves the first equation. For the other agents, it is more involved. Let $i \in\{2, \ldots, n\}$ be a fixed agent. For $q \in\{1, \ldots, p\}$, let $a_{i}(q, \pi)$ denote the probability that under policy $\pi$ agent $i$ gets the item with utility $q$. Note that this probability does not depend on the
utility function but only on the ranking: it is the probability that agent $i$ gets the item of rank $p-q+1$ in her preference order. By the definition of expectation,

$$
\begin{equation*}
\overline{u_{i}}(\pi)=\sum_{q=1}^{p} a_{i}(q, \pi) q . \tag{1}
\end{equation*}
$$

There are three possible outcomes of the first move of agent 1 with respect to the item that has utility $q$ for agent $i$. With probability $(q-1) / p$, agent 1 has picked an item with utility less than $q$ (for agent $i$ ), with probability $(p-q) / p$, agent 1 has picked an item with utility more than $q$, and with probability $1 / p$ it was the item of utility equal to $q$. In the first case there are only $q-2$ items of utility less than $q$ left, hence the probability for agent $i$ to get the item of utility $q$ is $a_{i}(q-1, \tilde{\pi})$. In the second case there are still $q-1$ items of value less than $q$, hence the probability to get the item of utility $q$ is $a(q, \tilde{\pi})$. In the third case, the probability to get the item of utility is zero, and together we obtain

$$
\begin{equation*}
a(q, \pi)=\frac{q-1}{p} a_{i}(q-1, \tilde{\pi})+\frac{p-q}{p} a_{i}(q, \tilde{\pi}) . \tag{2}
\end{equation*}
$$

Substituting this into (1) yields

$$
\begin{aligned}
& \overline{u_{i}}(\pi)=\sum_{q=1}^{p}\left[\frac{q-1}{p} a_{i}(q-1, \tilde{\pi})+\frac{p-q}{p} a_{i}(q, \tilde{\pi})\right] \\
&=\sum_{q=1}^{p} \frac{(q-1) q}{p} a_{i}(q-1, \tilde{\pi})+\sum_{q=1}^{p} \frac{(p-q) q}{p} a_{i}(q, \tilde{\pi})
\end{aligned}
$$

In the first sum we substitute $q^{\prime}=q-1$ and this yields

$$
\overline{u_{i}}(\pi)=\sum_{q^{\prime}=0}^{p-1} \frac{q^{\prime}}{p} \cdot a_{i}\left(q^{\prime}, \tilde{\pi}\right) \cdot\left(q^{\prime}+1\right)+\sum_{q=1}^{p} \frac{p-q}{p} \cdot a_{i}(q, \tilde{\pi}) \cdot q
$$

The first term in the first sum and the last term in the second sum are equal to zero, so they can be omitted and we obtain

$$
\begin{aligned}
& \overline{u_{2}}(\pi)=\sum_{q^{\prime}=1}^{p-1} \frac{q^{\prime}}{p} \cdot a_{i}\left(q^{\prime}, \tilde{\pi}\right) \cdot\left(q^{\prime}+1\right)+\sum_{q=1}^{p-1} \frac{p-q}{p} \cdot a_{i}(q, \tilde{\pi}) \cdot q \\
&=\sum_{q=1}^{p-1} a_{i}(q, \tilde{\pi})\left[\frac{q}{p} \cdot(q+1)+\frac{p-q}{p} \cdot q\right]=\frac{p+1}{p} \sum_{q=1}^{p-1} a_{i}(q, \tilde{\pi}) \cdot q=\frac{p+1}{p} \overline{u_{2}}(\tilde{\pi}) .
\end{aligned}
$$

The time complexity follows immediately from the recursions.
Example 1. Consider two agents with Borda utilities and the policies $\pi^{1}=121212$ and $\pi^{2}=111222$. We compute expected utilities and expected social welfare for each of them using Lemma 1. Table 1 shows results up to two decimal places. Note that expected values computed in all examples in the paper coincide with the results obtained by the brute-force search algorithm from [1].

|  | $\pi^{1}=121212$ |  |  |  | $\pi^{2}=111222$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\pi$ | $\overline{u_{1}}(\pi)$ | $\overline{u_{2}}(\pi)$ | $\overline{\mathrm{sw}}(\pi)$ | $\pi$ | $\overline{u_{1}}(\pi)$ | $\overline{u_{2}}(\pi)$ | $\overline{\mathrm{sw}}(\pi)$ |
| 1 | 2 | 0.00 | 1.00 | 1.00 | 2 | 0.00 | 1.00 | 1.00 |
| 2 | 12 | 2.00 | 1.50 | 3.50 | 22 | 0.00 | 3.00 | 3.00 |
| 3 | 212 | 2.67 | 4.50 | 7.17 | 222 | 0.00 | 6.00 | 6.00 |
| 4 | 1212 | 6.67 | 5.63 | 12.30 | 1222 | 4.00 | 7.50 | 11.50 |
| 5 | 21212 | 8.00 | 10.63 | 18.63 | 11222 | 9.00 | 9.00 | 18.00 |
| 6 | 121212 | 14.00 | 12.40 | 26.40 | 111222 | 15.00 | 10.50 | 25.50 |

Table 1: Expected utilities and expected utilitarian social welfare computation for $\pi^{1}=$ 121212 and $\pi^{2}=111222$

Due to the linearity of Borda scoring the probabilities $a_{i}(q, \pi)$ in the proof of Lemma 1 cancel, and this will allow us to solve recursions explicitly and to prove our main result about the optimal policy for Borda scoring in Section 4. In the general case, we can still compute the expected utilities $\bar{u}(i, \pi)$, and thus $\overline{s w}(\pi)$, but we need the probabilities $a_{i}(q, \pi)$ from the proof of Lemma 1: $a_{i}(q, \pi)$ is the probability that under policy $\pi$, agent $i$ gets the item ranked at position $p-q+1$ in her preference order. Computing these probabilities using (2) adds a factor of $p$ to the runtime.

Lemma 2. For $n \geqslant 2$ agents, $p \geqslant 2$ items, a policy $\pi \in \mathcal{P}_{p}^{n}$ and an arbitrary scoring function $g$, the expected utility for agent $i$ is

$$
\bar{u}_{i}(\pi)=\sum_{q=1}^{p} a_{i}(q, \pi) g(q)
$$

and can be computed in $O\left(n p^{2}\right)$ time.
Lemma 2 allows us to resolve an open question from [1].
Corollary 1. For $n$ agents and an arbitrary scoring utility function $g$, the expected utility of each agent, as well as the expected utilitarian social welfare can be computed in polynomial time.

### 3.2 Special policies

For some special policies, the recursions in Lemma 1 can be solved explicitly. A particularly interesting policy is the strictly alternating one (denoted AltPolicy):

$$
\pi=123 \ldots n 123 \ldots n 123 \ldots n \ldots
$$

. The following proposition can be proved by induction using the recursions from Lemma 1 .

Proposition 1. For $n=2$ agents, let $\pi$ be the strictly alternating policy of length $p$ starting with 1. The expected utilities and utilitarian social welfare for Borda scoring are

$$
\begin{aligned}
\overline{\operatorname{sW}}(\pi) & =\frac{1}{3}\left[(2 p-1)(p+1)+\gamma_{p+1}\right]=\frac{2 p^{2}+p-1}{3}+\frac{1}{3} \sqrt{\frac{2 p}{\pi}}+O\left(\frac{1}{\sqrt{p}}\right) \\
\left(\overline{u_{1}}(\pi), \overline{u_{2}}(\pi)\right) & = \begin{cases}\left(\frac{p(p+1)}{3}, \frac{p^{2}-1}{3}+\frac{1}{3} \gamma_{p+1}\right) & \text { if } p \text { is even, } \\
\left(\frac{p(p+1)}{3}+\frac{1}{3} \gamma_{p+1}, \frac{p^{2}-1}{3}\right) & \text { if } p \text { is odd. }\end{cases}
\end{aligned}
$$

Example 2. Consider the policy $\pi^{1}$ from Example 1. Using Proposition 1, we get: $\overline{u_{1}}(\pi)=$ $\frac{6(6+1)}{3}=14, \overline{u_{2}}(\pi)=\frac{6^{2}-1}{3}+\frac{1}{3} \gamma_{6+1}=11.67+2.19 / 3=12.4$ and $\overline{\operatorname{sw}}(\pi)=26.4$. These values coincide with results in Table 1.

For $n>2$ agents, we first solve the recursions for the expected utility of agent $i$ when the number of items is $p \equiv i-1(\bmod n)$. Using these values, we approximate the expected utility for the remaining combinations of $p$ and $i$. As the policy is determined by the number of items we simplify notation by letting $u_{i p}$ be the expected utility of agent $i$ for the allocation of $p$ items. Then $u_{11}=1, u_{21}=u_{31}=\cdots=u_{n 1}=0$ and

$$
\begin{equation*}
u_{1 p}=p+u_{n, p-1}, \quad u_{i p}=\frac{p+1}{p} u_{i-1, p-1} \quad(i=2, \ldots, n) \tag{3}
\end{equation*}
$$

for $p \geqslant 2$. Decoupling these recursions we get for the first agent

$$
u_{1 p}=p \quad \text { for } p \leqslant n, \quad u_{1 p}=p+\frac{p}{p-n+1} u_{1, p-n} \quad \text { for } p>n
$$

and this allows us to write down the expected utility exactly for one residue class modulo $n$ per agent.

Lemma 3. For $i \in\{1,2, \ldots, n\}$, if $p \equiv i-1(\bmod n)$ then the expected utility of agent $i$ equals

$$
u_{i p}=\frac{(p-i+1)(p+1)}{n+1}
$$

Proof. We start with $i=1$ and prove by induction that $u_{1 p}=\frac{p(p+1)}{n+1}$ for all $p \equiv 0(\bmod n)$. The induction starts at $p=n$ with $u_{1 p}=n=p(p+1) /(n+1)$. For $p>n$ with $p \equiv 0$ $(\bmod n)$, we have by induction

$$
u_{1 p}=p+\frac{p}{p-n+1} u_{1, p-n}=p+\frac{p}{p-n+1} \frac{(p-n)(p-n+1)}{n+1}=\frac{p(p+1)}{n+1} .
$$

Now we proceed by induction on $i$. For $i \geqslant 2$ our recursion (3) yields

$$
u_{i p}=\frac{p+1}{p} u_{i-1, p-1}=\frac{p+1}{p} \frac{((p-1)-(i-1)+1)((p-1)+1)}{n+1}=\frac{(p-i+1)(p+1)}{n+1} .
$$

For the remaining residue classes $\bmod n$ we provide asymptotic statements.

Proposition 2. For $n>2$ agents, let $\pi$ be the strictly alternating policy of length $p$ starting with 1. The expected utilities and utilitarian social welfare for Borda scoring are, for all $i \in\{1, \ldots, n\}$,

$$
\bar{u}_{i}(\pi)=\frac{p^{2}}{n+1}+O(p), \quad \overline{\mathrm{sw}}(\pi)=\frac{n p^{2}}{n+1}+O(p)
$$

Proof. For $p \equiv i-1(\bmod n)$ this follows from Lemma 3. Otherwise let $k$ be the unique element of $\{1, \ldots, n-1\}$ such that $p-k \equiv i-1(\bmod n)$. The following estimates prove the claim. From $u_{i, p-k} \leqslant u_{i p} \leqslant u_{i, p+(n-k)}$ it follows that

$$
\frac{(p-k-i+1)(p-k+1)}{(n+1)} \leqslant u_{i p} \leqslant \frac{(p+(n-k)-i+1)(p+(n-k)+1)}{n+1}
$$

hence $\frac{p^{2}}{n+1}-2 p \leqslant u_{i p} \leqslant \frac{p^{2}}{n+1}+2 p+n$.
For a fixed number $n$ of agents, we write the number of items as $p=k n+r$ with $0 \leqslant r<n$. We call a policy $\pi=\pi_{1} \ldots \pi_{p}$ balanced if $\left\{\pi_{i n+1}, \ldots, \pi_{i n+n}\right\}=\{1,2, \ldots, n\}$ for all $i \in\{0, \ldots, k-1\}$ and $\left|\left\{\pi_{k n+1}, \ldots, \pi_{k n+r}\right\}\right|=r$. For any balanced policy, the expected utility of any agent lies between that of agents 1 and $n$ in the alternating policy. Thus we have the following Corollary.

Corollary 2. When $p$ items are allocated to $n$ agents with Borda scoring, then for any balanced policy, every agent has expected utility $p^{2} /(n+1)+O(p)$.

As in [1], we define asymptotic optimality of a sequence of policies $\left(\pi^{(p)}\right)_{p=1,2, \ldots}$ where $\pi^{(p)}$ is a policy for $p$ items by

$$
\lim _{p \rightarrow \infty} \frac{\overline{\operatorname{sw}}\left(\pi^{(p)}\right)}{\max _{\pi \in \mathcal{P}_{p}} \overline{\operatorname{sw}}(\pi)}=1
$$

We will show that every balanced policy is asymptotically optimal. To this end we analyze the best preference mechanism (BestPref) which allocates each item to the agent who prefers it most breaking ties at random.

Proposition 3. For two agents, and Borda utilities, the expected utilitarian social welfare of BestPref is $\frac{(p+1)(4 p-1)}{6}$.

Proof. Let $S_{p}$ be the set of all permutations of $\{1,2, \ldots, p\}$. Then the expected utilitarian social welfare is

$$
\frac{1}{p!} \sum_{a \in S_{p}} \sum_{i=1}^{p} \max \left\{i, a_{i}\right\}=\frac{1}{p!} \sum_{i=1}^{p} \sum_{a \in S_{p}} \max \left\{i, a_{i}\right\} .
$$

We split the inner sum into two sums: one for all permutations $a=\left(a_{1}, \ldots, a_{p}\right)$ with $a_{i} \leqslant i$, and one for the remaining permutations. Hence, we get

$$
\frac{1}{p!} \sum_{i=1}^{p}\left[\sum_{a \in S_{p}: a_{i} \leqslant i} i+\sum_{a \in S_{p}: a_{i}>i} a_{i}\right] .
$$

We compute the value of each inner sum separately. In the first sum each term equals $i$, so we have to determine the number of terms. For $a_{i}$ there are $i$ possible values $1,2, \ldots, i$, and for a fixed value of $a_{i}$ there are $(p-1)$ ! permutations of the remaining values. So the first sum has $(p-1)!i$ terms of value $i$, hence it equals $(p-1)!i^{2}$. The second sum contains for each $j \in\{i+1, \ldots, p\}$ exactly $(p-1)$ ! terms of value $a_{i}=j$, hence it equals $(p-1)!\sum_{j=i+1}^{p} j=(p-1)!(p(p+1) / 2-i(i+1) / 2)$. So the expected utilitarian social welfare is

$$
\begin{aligned}
& \frac{1}{p!} \sum_{i=1}^{p}(p-1)!\left[i^{2}+\frac{1}{2} p(p+1)-\frac{1}{2} i(i+1)\right] \\
&=\frac{1}{2 p} \sum_{i=1}^{p}\left[p(p+1)+i^{2}-i\right]=\frac{(p+1)(4 p-1)}{6}
\end{aligned}
$$

Proposition 4. For $n>2$ agents, and Borda utilities, the expected utilitarian social welfare of BestPref is $\frac{n p^{2}}{n+1}+\frac{p}{2}+O(1)$.
Proof. The expected utilitarian social welfare for this procedure is the expected value of the random variable

$$
X=\sum_{q=1}^{p} \max _{1 \leqslant i \leqslant n} \alpha_{i q}
$$

where the $n$ vectors $\boldsymbol{\alpha}_{\boldsymbol{i}}=\left(\alpha_{i 1}, \alpha_{i 2}, \ldots, \alpha_{i p}\right)$ are random permutations of the set $\{1,2, \ldots, p\}$ that are drawn independent and uniform from the set of all $p$ ! permutations. The interpretation is that we fix an order of the items, and $a_{i q}$ is the value of item $q$ for agent $i$ according to her random preference order. We decompose $X$ as a sum of random variables

$$
X_{q}=\max _{1 \leqslant i \leqslant n} \alpha_{i q}
$$

and calculate the expected value of these. For the probability that $X_{q}$ takes value $j$ we can write

$$
\begin{aligned}
& \mathbf{P}\left(X_{q}=j\right)=\sum_{k=1}^{n}\binom{n}{k}\left(\frac{1}{p}\right)^{k}\left(\frac{j-1}{p}\right)^{n-k}=\left(\frac{1}{p}+\frac{j-1}{p}\right)^{n}-\left(\frac{j-1}{p}\right)^{n} \\
&=\left(\frac{j}{p}\right)^{n}-\left(\frac{j-1}{p}\right)^{n}
\end{aligned}
$$

The expected value of $X_{q}$ is

$$
\begin{aligned}
& \mathbf{E}\left(X_{q}\right)=\sum_{j=1}^{p} j\left(\left(\frac{j}{p}\right)^{n}-\left(\frac{j-1}{p}\right)^{n}\right)=\frac{1}{p^{n}} \sum_{j=1}^{p} j\left[j^{n}-(j-1)^{n}\right] \\
& =\frac{1}{p^{n}}\left[\sum_{j=1}^{p} j^{n+1}-\sum_{j=0}^{p-1}(j+1) j^{n}\right]=\frac{1}{p^{n}}\left[\sum_{j=1}^{p} j^{n+1}-\sum_{j=0}^{p-1} j^{n+1}-\sum_{j=0}^{p-1} j^{n}\right] \\
& =\frac{1}{p^{n}}\left[p^{n+1}-\frac{1}{n+1}(p-1)^{n+1}-\frac{1}{2}(p-1)^{n}+O\left(p^{n-1}\right)\right] \\
& \quad=\frac{1}{p^{n}}\left[\frac{n}{n+1} p^{n+1}+\frac{1}{2} p^{n}+O\left(p^{n-1}\right)\right]=\frac{n p}{n+1}+\frac{1}{2}+O(1 / p) .
\end{aligned}
$$

Now summation over $q$ yields the result.
Clearly, BestPref represents an upper bound on the expected utilitarian social welfare for any allocation mechanism. Hence Corollary 2 implies that all balanced policies are asymptotically optimal.

Corollary 3. Every sequence $\left(\pi^{(p)}\right)_{p=1,2, \ldots \text {. of balanced policies is asymptotically optimal. }}^{\text {. }}$
This is Proposition 5 of Bouveret and Lang [1]. However, the proof in [1] is incorrect as we explain in the next subsection.

### 3.3 Analysis of the proof of the asymptotic optimality of balanced policies

For $i=1, \ldots, k$ let the sequence of stages $(i-1) n+1,(i-1) n+2, \ldots, i n$ be called the $i$-th round, i.e. for a balanced policy, in every round each agent picks exactly one item.

Bouveret and Lang start with the observation that in the first round the first agent gets utility $p$ and the second one $\left(p^{2}-1\right) / p=(1+o(1)) p$. They say that the third agent gets $\Theta(p)$ which is too weak for what they want to derive: If the third agent would get $p / 2$ this would be $\Theta(p)$ but not $p+O\left(p^{-1}\right)$ which is what the claim next. The proof of this expectation of $p+O\left(p^{-1}\right)$ is already nontrivial and could be done as follows. The $j$-th agent of the first round gets her most preferred item with probability $\binom{p-1}{j-1} /\binom{p}{j-1}=\frac{p-j+1}{p}$ and her second most preferred item with probability $\binom{p-2}{j-2} /\binom{p}{j-1}=\frac{(j-1)(p-j+1)}{p(p-1)}$, so her expected utility from the first round is at least

$$
p-j+1+\frac{(j-1)(p-j+1)}{p}=p-\frac{(j-1)^{2}}{p}=p+O\left(p^{-1}\right) .
$$

Then Bouveret and Lang continue by stating that in the second round the starting agent gets her second preferred item with probability $1-\frac{n-1}{p-1}$. This is only true if the second round starts with the same agent as the first round. Otherwise one has to take into account the probability, that the first agent of the second round took her second favourite item already in the first round (because her first choice was not available). For instance if the starting agent of the second round was second in the first round then her probability to pick her second preferred item in the second round equals

$$
\frac{p-2}{p} \cdot \frac{\binom{p-3}{n-2}}{\binom{p-2}{n-2}}=1-\frac{n}{p} .
$$

They argue that the starting agent of round two gets utility at least $\left(1-\frac{n-1}{p-1}\right)(p-1)=$ $p-1+O\left(p^{-1}\right)$, and this last equality is clearly wrong. In order to show that every agent from the second round gets utility at least $p-1+O\left(p^{-1}\right)$ it would be necessary to consider not only the probability that the agent gets her second most preferred item in the second round, but also probabilities for other items (just like for the first round we had to take into account the most preferred and the second most preferred item). It seems possible that this can be done (maybe just the third preferred item is sufficient), but it is in no way obvious how to do it.

It seems to be very difficult to generalize this from the second round to the following rounds. Their claim is that in round $i$ every agent gets utility $p-i+1+O\left(p^{-1}\right)$. It might be that this is true (although highly non-obvious) for bounded $i$, but Bouveret and Lang use this statement for all $i$ up to $k$ (which tends to infinity with $p$ ). Even if the $p-i+1+O\left(p^{-1}\right)$ utility for round $i$ would be correct, their calculation of the total utility $\left[p+O\left(p^{-1}\right)+\cdots+(p+k-1)+O\left(p^{-1}\right)\right]$ of any agent is still wrong. It should be:

$$
\sum_{i=1}^{k}\left(p-i+1+O\left(p^{-1}\right)\right)=k p-\frac{k(k-1)}{2}+O(1)=\frac{(2 n-1) p^{2}}{2 n^{2}}+\frac{p}{2 n}+O(1)
$$

## 4 Optimality of the Alternating Policy

We now consider the problem of finding the policy that maximizes the expected utilitarian social welfare for Borda utilities. Bouveret and Lang [1] stated that this is an open question, and conjectured that this problem is NP-hard. We close this problem, by proving that AltPolicy is in fact the optimal policy for any given $p$ with two agents.
Theorem 1. The expected utilitarian social welfare is maximized by the alternating policy for two agents supposing Borda utilities and the full independence assumption.

Note that by linearity of expectation this implies optimality of the alternating policy for every linear scoring function $g(k)=\alpha k+\beta$ with $\alpha, \beta \in \mathbb{R}, \alpha \leqslant 0$. In particular, the result also holds for quasi-indifferent scoring where $g(k)=N+(p-k+1)$ for sufficiently large $N$.


Figure 1: The policy tree of depth 5.
In the following let $\pi_{p}^{*}$ always be the alternating policy of length $p$. We also recall that due to symmetry we can only consider policies that starts with 1 , e.g. policy 212 is equivalent to 121 .

To prove Theorem 1 we need to prove that for any policy $\pi$ of length $p$ the expected utilitarian social welfare is smaller or equal to the expected utilitarian social welfare of $\pi_{p}^{*}$. That is, $\mathrm{dsw}_{\pi}=\overline{\mathrm{sw}}(\pi)-\overline{\mathrm{sw}}\left(\pi_{p}^{*}\right) \leqslant 0$. We proceed in two steps. First, we describe $\mathrm{dsw}_{\pi}$ recursively, by representing the policy $\pi$ in terms of its deviations from $\pi_{p}^{*}$. Second, given the recursive description of $\mathrm{dsw}_{\pi}$, we prove by induction that this difference is never positive (Proposition 5). The proof is not trivial as the natural inductive approach to derive $\mathrm{dsw}_{\pi} \leqslant 0$ from $\operatorname{dsw}_{\tilde{\pi}} \leqslant 0$ does not go through. Hence, we will prove a stronger result in Theorem 2 that implies Proposition 5 and Theorem 1.

Recursive definition. To obtain a recursive definition of $\mathrm{dsw}_{\pi}$, we observe that any policy $\pi$ can be written in terms of its deviations from AltPolicy policy $\pi^{*}$. We explain this idea using the following example. Consider a policy $\pi=1121$. There are two ways to extend $\pi$ with a prefix to obtain policies of length $5: \pi^{\prime}=11121$ and $\pi^{\prime \prime}=21121$ which is equivalent to $\pi^{\prime \prime}=12212$. We say that $\pi^{\prime \prime}=12212$ follows AltPolicy in extending $\pi$ as its prefix is (12) which coincides with the alternation step. We say that $\pi^{\prime}=11121$ deviates from AltPolicy in extending $\pi$ as its prefix is (11) which does not correspond to the alternation step.

Next we define a notion of the policy tree, which is a balanced binary tree, that represents all possible policies in terms of deviations from $\pi^{*}$. The main purpose of this notion is to explain intuitions behind our derivations and proofs. We start with the policy (1), which is the root of the tree. We expand a policy to the left by a prefix of length one. We can follow the strictly alternation policy by expanding (1) with prefix 2 . This gives policy (21) which is equivalent to (12) due to symmetry. Alternatively, we can deviate from AltPolicy by expanding (1) with prefix 1 . This gives policy (11). This way we obtain all policies of length 2. We can continue expanding the tree from (12) and (11) following the same procedure and keeping in mind that we break symmetries by remembering only polices that start with 1. The following example show all polices of length at most 5 . By convention, given a policy $\pi$ in a node of the tree we say that we follow AltPolicy on the left branch and deviate from AltPolicy on the right branch.

Example 3. Figure 1 shows a tree which represents all policies of length at most 5. A number below each policy shows the value of the expected utilitarian social welfare for this policy. As can be seen from the tree, AltPolicy is the optimum policy for all $p$. Consider, for example, $\pi=12212$. We can obtain this by deviations from $\pi_{5}^{*}$ (shown as the dashed path): $(1) \rightarrow_{L_{1}}(12) \rightarrow_{L_{2}}(121) \rightarrow_{R_{3}}(1121) \rightarrow_{L_{4}}$ (12212).

Next we give a formal recursive definition of $\mathrm{dsw}_{\pi}$. We recall that from Lemma 1 the recursions for AltPolicy

$$
\left(\overline{u_{1}}\left(\pi_{p}^{*}\right), \overline{u_{2}}\left(\pi_{p}^{*}\right)\right)=\left(p+\overline{u_{2}}\left(\pi_{p-1}^{*}\right), \frac{p+1}{p} \overline{u_{1}}\left(\pi_{p-1}^{*}\right)\right)
$$

For any $\pi \in \mathcal{P}_{p}, p \geqslant 2$ we obtain a similar recursion that depends on whether $\pi$ follows or deviates from $\pi^{*}$ in extension of $\tilde{\pi}$ at each step. In the first case, the prefix of $\pi$ is (12) and in the second case the prefix is (11). So we have

$$
\left(\overline{u_{1}}(\pi), \overline{u_{2}}(\pi)\right)=\left\{\begin{array}{l}
\left(p+\overline{u_{2}}(\tilde{\pi}), \frac{p+1}{p} \overline{u_{1}}(\tilde{\pi})\right) \text { if } \pi=12 \ldots, \\
\left(p+\overline{u_{1}}(\tilde{\pi}), \frac{p+1}{p} \overline{u_{2}}(\tilde{\pi})\right) \text { if } \pi=11 \ldots
\end{array}\right.
$$

Then

$$
\begin{aligned}
& \overline{u_{1}}(\pi)-\overline{u_{1}}\left(\pi_{p}^{*}\right)= \begin{cases}\overline{u_{2}}(\tilde{\pi})-\overline{u_{2}}\left(\pi_{p-1}^{*}\right) & \text { if } \pi=12 \ldots, \\
\overline{u_{1}}(\tilde{\pi})-\overline{u_{2}}\left(\pi_{p-1}^{*}\right) & \text { if } \pi=11 \ldots,\end{cases} \\
& \overline{u_{2}}(\pi)-\overline{u_{2}}\left(\pi_{p}^{*}\right)= \begin{cases}\frac{p+1}{p}\left(\overline{u_{1}}(\tilde{\pi})-\overline{u_{1}}\left(\pi_{p-1}^{*}\right)\right) & \text { if } \pi=12 \ldots, \\
\frac{p+1}{p}\left(\overline{u_{2}}(\tilde{\pi})-\overline{u_{1}}\left(\pi_{p-1}^{*}\right)\right) & \text { if } \pi=11 \ldots\end{cases}
\end{aligned}
$$

We introduce notations to simplify the explanation. Using Proposition 1 we define $\delta_{p}=$ $\overline{u_{1}}\left(\pi_{p}^{*}\right)-\overline{u_{2}}\left(\pi_{p}^{*}\right)=\frac{1}{3}\left[p+1+(-1)^{p+1} \gamma_{p+1}\right]$, and we define the sets

$$
A_{p}=\left\{\left(\overline{u_{1}}(\pi)-\overline{u_{1}}\left(\pi_{p}^{*}\right), \overline{u_{2}}(\pi)-\overline{u_{2}}\left(\pi_{p}^{*}\right)\right): \pi \in \mathcal{P}_{p}\right\} .
$$

Note that for an element $(a, b) \in A_{p}$ corresponding to a policy $\pi \in \mathcal{P}_{p}$ we have $a+b=$ $\overline{\mathrm{sw}}(\pi)-\overline{\mathrm{sw}}\left(\pi_{p}^{*}\right)=\mathrm{dsw}_{\pi}$. Hence, $\pi$ has a higher expected utilitarian social welfare than $\pi_{p}^{*}$ if and only if $a+b>0$. The recursions above provide a description of the sets $A_{p}$. We have $A_{1}=\{(0,0)\}$ because $\pi_{1}^{*}$ is the only policy of length 1 , and for $p \geqslant 2$ the set $A_{p}$ consists of the elements $\left(b, \frac{p+1}{p} a\right)$ and $\left(a+\delta_{p-1}, \frac{p+1}{p}\left(b-\delta_{p-1}\right)\right)$ where $(a, b)$ runs over $A_{p-1}$. Theorem 1 is equivalent to the following statement.

Proposition 5. Let $A_{1}=\{(0,0)\}$ and

$$
A_{k}=\left\{\left(b, \frac{k+1}{k} a\right)\right\} \cup\left\{\left(a+\delta_{k}, \frac{k+1}{k}\left(b-\delta_{k}\right)\right)\right\}
$$

for $k \geqslant 2$ where $(a, b) \in A_{k-1}, \delta_{k}=\frac{1}{3}\left(k+(-1)^{k} \gamma_{k}\right)$. Then $a+b \leqslant 0$ for all $(a, b) \in \bigcup_{k} A_{k}$.
Figure 2 shows the sets $A_{k}, k=1, \ldots, 4$ in the policy tree.


Figure 2: The sets $A_{k}, k=1, \ldots, 4$ in the policy tree.

Proving optimality. We might try to prove Proposition 5 inductively by deriving $a+$ $b \leqslant 0$ for the point $(a, b) \in A_{p}$ corresponding to policy $\pi$ from $a^{\prime}+b^{\prime} \leqslant 0$ for $\left(a^{\prime}, b^{\prime}\right) \in$ $A_{p-1}$ corresponding to policy $\tilde{\pi}$. Unfortunately, the induction hypothesis is too weak as the following example shows.

Example 4. Assume $\left(a^{\prime}, b^{\prime}\right)=(-12,11.9) \in A_{10}$ corresponding to some policy $\pi \in \mathcal{P}_{10}$. Let $(a, b) \in A_{11}$ be obtained from $(-12,11.9)$ by deviating from $\pi_{11}^{*}$. With $\delta_{11}=2.7643$ we obtain $a+b=-9.2357+9.9662>0$. Thus $\left(a^{\prime}, b^{\prime}\right)$ satisfies Proposition 5 while $(a, b)$ violates it.

To remedy this problem we would like to strengthen the proposition, for example by proving $a+b \leqslant f(a, b)$ for all $(a, b) \in \bigcup_{k} A_{k}$ where $f$ is some function with $f(x, y) \leqslant 0$ for


Figure 3: The set $A_{10}$ and a more detailed view of the region around the origin.
all $(x, y)$. The difficulty of finding such a function is indicated by Figure 3 showing the set $A_{10}$. Different markers distinguish the points arising from $A_{9}$ by following $\pi^{*}$ from those deviating from $\pi^{*}$.

The key idea of our proof is to strengthen Proposition 5 in another direction. We describe this strengthening first and then outline the induction argument. Consider a policy $\pi$ that is represented by a node $n_{\pi}$ at level $k$ in the policy tree. Instead of requiring the inequality $a+b \leqslant 0$ only for the point $(a, b) \in A_{k}$ that corresponds to policy $\pi$, we also require it for (i) all policies that lay on the path that follow only the right branches from $n_{\pi}$ and (ii) all polices that lay on the path that starts from $n_{\pi}$ by following the left branch once and then only follow the right branches. To formalize this idea, for $k \geqslant 1$ we define functions $f_{k}, g_{k}: \mathbb{R}^{2} \rightarrow \mathbb{R}^{2}$ by $f_{k}(x, y)=\left(y, \frac{k+2}{k+1} x\right)$ and $g_{k}(x, y)=\left(x+\delta_{k+1}, \frac{k+2}{k+1}\left(y-\delta_{k+1}\right)\right)$. Note that $A_{k+1}=f_{k}\left(A_{k}\right) \cup g_{k}\left(A_{k}\right)$ for all $k \geqslant 1$, as $f_{k}$ encodes the case when we follow the left branch and $g_{k}$ - the right branch. Figure 2 illustrates this correspondence. We also consider iterated compositions of these functions. For every $k \geqslant 1$ let $G_{k 0}$ denote the identity on $\mathbb{R}^{2}$, i.e. $G_{k 0}(x, y)=(x, y)$, and for $m \geqslant 1$ let $G_{k m}$ denote the function

$$
G_{k m}=g_{k+m-1} \circ g_{k+m-2} \circ \cdots \circ g_{k} .
$$

Applying $G_{k m}$ to the point $(a, b) \in A_{k}$ corresponding to $\pi \in \mathcal{P}_{k}$ gives the point $\left(a^{\prime}, b^{\prime}\right) \in A_{k+m}$ which corresponds to the policy $\pi^{\prime} \in \mathcal{P}_{k+m}$ that is obtained from $\pi$ by following the right branch $m$ times. For all $k \geqslant 1$ and $m \geqslant 1$, we define the function $F_{k m}=G_{k+1, m-1} \circ f_{k}$. $F_{k m}$ corresponds to starting in level $k$, following the first left branch and then $m-1$ right branches. For $(x, y) \in A_{k}, G_{k m}(x, y) \in A_{k+m}$ for $m \geqslant 0$ and $F_{k m}(x, y) \in A_{k+m}$ for $m \geqslant 1$. Proposition 5 is a consequence of the following theorem.

Theorem 2. Let $A_{1}=\{(0,0)\}$ and

$$
A_{k+1}=f_{k}\left(A_{k}\right) \cup g_{k}\left(A_{k}\right)=\left\{\left(y, \frac{k+2}{k+1} x\right)\right\} \cup\left\{\left(x+\delta_{k+1}, \frac{k+2}{k+1}\left(y-\delta_{k+1}\right)\right)\right\}
$$

for $k \geqslant 1$ where $(x, y) \in A_{k}, \delta_{k}=\frac{1}{3}\left(k+(-1)^{k} \gamma_{k}\right)$. Then for every $k \geqslant 1$ and every $(x, y) \in A_{k}$ the following statements are true.

1. For all $m \geqslant 0$, if $\left(x^{\prime}, y^{\prime}\right)=G_{k m}(x, y)$ then $x^{\prime}+y^{\prime} \leqslant 0$.
2. For all $m \geqslant 1$, if $\left(x^{\prime}, y^{\prime}\right)=F_{k m}(x, y)$ then $x^{\prime}+y^{\prime} \leqslant 0$.

In particular, the first statement with $m=0$ implies Proposition 5 and hence Theorem 1 . We first give a high-level overview of the proof, and present the details in Section5. We start with a few technical lemmas to derive an explicit description of functions $\left(x^{\prime}, y^{\prime}\right)=F_{k m}(x, y)$ and $\left(x^{\prime \prime}, y^{\prime \prime}\right)=G_{k m}(x, y)$. This gives us explicit expressions for the sums $x^{\prime}+y^{\prime}$ and $x^{\prime \prime}+y^{\prime \prime}$ in terms of $x$ and $y$. Then we proceed through the induction proof. We summarize the induction step here. Suppose the statements of the theorem are already proved for all sets $A_{l}$ with $l<k$. Let $(x, y)$ be an arbitrary element of $A_{k}$. Suppose $(x, y)=f_{k-1}(\tilde{x}, \tilde{y})$ for some $(\tilde{x}, \tilde{y}) \in A_{k-1}$ (the case $(x, y)=g_{k-1}(\tilde{x}, \tilde{y})$ is similar). Figure 4 shows $(\tilde{x}, \tilde{y})$ and $(x, y)$ that is obtained from ( $\tilde{x}, \tilde{y}$ ) by following the left branch. By the induction hypothesis, $x^{\prime}+y^{\prime} \leqslant 0$ whenever $\left(x^{\prime}, y^{\prime}\right) \in\left\{G_{k-1, m}(\tilde{x}, \tilde{y}), F_{k-1, m}(\tilde{x}, \tilde{y})\right\}$. The corresponding nodes are highlighted in gray in Figure 4. To complete the induction step we need to show $x^{\prime}+y^{\prime} \leqslant 0$ for $\left(x^{\prime}, y^{\prime}\right) \in$


Figure 4: Schematic representation of the proof of Theorem 2.
$\left\{G_{k m}(x, y), F_{k m}(x, y)\right\}$. The corresponding nodes are indicated by dashed circles. The result for $\left(x^{\prime}, y^{\prime}\right)=G_{k m}(x, y)$ (gray and dashed) follows immediately as $\left(x^{\prime}, y^{\prime}\right)=G_{k m}(x, y)=$ $F_{k-1, m+1}(\tilde{x}, \tilde{y})$. For $\left(x^{\prime}, y^{\prime}\right)=F_{k m}(x, y)$ we first express $x^{\prime}+y^{\prime}$ in terms of $\tilde{x}$ and $\tilde{y}$. Then, by induction $x^{\prime \prime}+y^{\prime \prime} \leqslant 0$ for $\left(x^{\prime \prime}, y^{\prime \prime}\right)=G_{k-1, m-1}(\tilde{x}, \tilde{y})$. Inverting the representation of $x^{\prime \prime}+y^{\prime \prime}$ in terms of $\tilde{x}$ and $\tilde{y}$ we derive a bound $\tilde{x}+\tilde{y} \leq-c(m) \leqslant 0$, depending on $m$, and this stronger bound is used to prove $x^{\prime}+y^{\prime} \leqslant 0$ for $\left(x^{\prime}, y^{\prime}\right)=F_{k m}(x, y)$.

The extension of Theorem 2 to $n$ agents is not straightforward. Firstly, it requires deriving exact recursions for the expected utility for an arbitrary $p$. This is not trivial, as Proposition 2 only provides asymptotics. An easier extension might be to other utility functions. The alternating policy is not optimal for all scoring functions. For example, it is not optimal for the $k$-approval scoring function which has $g(i)=1$ for $i \leqslant k$ and 0 otherwise. However, we conjecture that AltPolicy is optimal for all convex scoring functions (which includes lexicographical scoring).

## 5 Proof of Theorem 2

### 5.1 Technical lemmas

We start with the observation that

$$
\bar{\gamma}_{k+1}= \begin{cases}\bar{\gamma}_{k} & \text { if } k \text { is even },  \tag{4}\\ \frac{k}{k+1} \bar{\gamma}_{k} & \text { if } k \text { is odd }\end{cases}
$$

In the following lemma we describe the functions $G_{k m}$ and $F_{k m}$ explicitly.
Lemma 4. For $k \geqslant 1, m \geqslant 0$, and $\left(x^{\prime}, y^{\prime}\right)=G_{k m}(x, y)$, and $\left(x^{\prime \prime}, y^{\prime \prime}\right)=F_{k m}(x, y)$, we have

$$
x^{\prime}=x+\sum_{j=1}^{m} \delta_{k+j}, \quad \quad y^{\prime}=(k+m+1)\left(\frac{y}{k+1}-\sum_{j=1}^{m} \frac{\delta_{k+j}}{k+j}\right) .
$$

For $k \geqslant 1, m \geqslant 1$, and $\left(x^{\prime \prime}, y^{\prime \prime}\right)=F_{k m}(x, y)$, we have

$$
x^{\prime \prime}=y+\sum_{j=2}^{m} \delta_{k+j}, \quad \quad y^{\prime \prime}=(k+m+1)\left(\frac{x}{k+1}-\sum_{j=2}^{m} \frac{\delta_{k+j}}{k+j}\right) .
$$

Proof. The expression for $x^{\prime}$ follows immediately from the definitions. For $y^{\prime}$ we proceed by induction on $m$. The start for $m=0$ is trivial: $y^{\prime}=y$. So assume $m \geqslant 1$ and let $(\tilde{x}, \tilde{y})=G_{k, m-1}(x, y)$. Then $\left(x^{\prime}, y^{\prime}\right)=g_{k+m-1}(\tilde{x}, \tilde{y})$, and using the induction hypothesis we obtain

$$
\begin{aligned}
y^{\prime}=\frac{k+m+1}{k+m}\left(\tilde{y}-\delta_{k+m}\right)=\frac{k+m+1}{k+m}((k+m) & \left.\left(\frac{y}{k+1}-\sum_{j=1}^{m-1} \frac{\delta_{k+j}}{k+j}\right)-\delta_{k+m}\right) \\
& =(k+m+1)\left(\frac{y}{k+1}-\sum_{j=1}^{m} \frac{\delta_{k+j}}{k+j}\right) .
\end{aligned}
$$

Finally, the expressions for $x^{\prime \prime}$ and $y^{\prime \prime}$ follow from $\left(x^{\prime \prime}, y^{\prime \prime}\right)=G_{k+1, m-1}\left(y, \frac{k+2}{k+1} x\right)$.
In the next two lemmas we calculate how the functions $G_{k m}$ and $F_{k m}$ affect the coordinate $\operatorname{sum}(x, y)$.

Lemma 5. Let $k \geqslant 1, m \geqslant 0$, and $\left(x^{\prime}, y^{\prime}\right)=G_{k m}(x, y)$.

1. If $k$ is odd, then

$$
\begin{equation*}
x^{\prime}+y^{\prime}=x+y+\frac{m}{k+1} y-\frac{m(m+1)}{6}-\frac{1}{3} \sum_{j=1}^{\lfloor(m+1) / 2\rfloor} \bar{\gamma}_{k+2 j-1} . \tag{5}
\end{equation*}
$$

2. If $k$ is even, then

$$
\begin{equation*}
x^{\prime}+y^{\prime}=x+y+\frac{m}{k+1} y-\frac{m(m+1)}{6}+\frac{m}{3} \bar{\gamma}_{k+1}-\frac{1}{3} \sum_{j=1}^{\lfloor m / 2\rfloor} \bar{\gamma}_{k+2 j} . \tag{6}
\end{equation*}
$$

Proof. With Lemma 5 we obtain

$$
\begin{aligned}
x^{\prime}+y^{\prime} & =x+\sum_{j=1}^{m} \delta_{k+j}+(k+m+1)\left(\frac{y}{k+1}-\sum_{j=1}^{m} \frac{\delta_{k+j}}{k+j}\right) \\
& =x+y+\frac{m}{k+1} y+\sum_{j=1}^{m}\left(1-\frac{k+m-1}{k+j}\right) \delta_{k+j} \\
& =x+y+\frac{m}{k+1} y-\frac{1}{3} \sum_{j=1}^{m} \frac{m+1-j}{k+j}\left(k+j+(-1)^{k+j} \gamma_{k+j}\right) \\
& =x+y+\frac{m}{k+1} y-\frac{1}{3} \sum_{j=1}^{m}(m+1-j)-\frac{1}{3} \sum_{j=1}^{m}(-1)^{k+j}(m+1-j) \bar{\gamma}_{k+j} \\
& =x+y+\frac{m}{k+1} y-\frac{m(m+1)}{6}-\frac{1}{3} \sum_{j=1}^{m}(-1)^{k+j}(m+1-j) \bar{\gamma}_{k+j} .
\end{aligned}
$$

Using (4) it is easy to check that for odd $k$

$$
\sum_{j=1}^{m}(-1)^{k+j}(m+1-j) \bar{\gamma}_{k+j}=\sum_{j=1}^{\lfloor(m+1) / 2\rfloor} \bar{\gamma}_{k+2 j-1}
$$

and for even $k$,

$$
\sum_{j=1}^{m}(-1)^{k+j}(m+1-j) \bar{\gamma}_{k+j}=-m \bar{\gamma}_{k}+\sum_{j=1}^{\lfloor m / 2\rfloor} \bar{\gamma}_{k+2 j}
$$

and this concludes the proof.
Lemma 6. Let $k \geqslant 1, m \geqslant 1$, and $\left(x^{\prime}, y^{\prime}\right)=F_{k m}(x, y)$.

1. If $k$ is odd, then

$$
\begin{equation*}
x^{\prime}+y^{\prime}=x+y+\frac{m}{k+1} x-\frac{(m-1) m}{6}+\frac{m-1}{3} \bar{\gamma}_{k+2}-\frac{1}{3} \sum_{j=1}^{\lfloor(m-1) / 2\rfloor} \bar{\gamma}_{k+2 j+1} \tag{7}
\end{equation*}
$$

2. If $k$ is even, then

$$
\begin{equation*}
x^{\prime}+y^{\prime}=x+y+\frac{m}{k+1} x-\frac{(m-1) m}{6}-\frac{1}{3} \sum_{j=1}^{\lfloor m / 2\rfloor} \bar{\gamma}_{k+2 j} \tag{8}
\end{equation*}
$$

Proof. We proceed exactly as in the proof of Lemma 5.
In the proof of our main result we need some rough bounds on the numbers $\bar{\gamma}_{k}$. The following weak estimates will be sufficient for the induction step in the proof of Theorem 2 below.

Lemma 7. For $k \geqslant 2, m \geqslant 0$ we have

$$
\bar{\gamma}_{k}-\bar{\gamma}_{k+2\lfloor(m+1) / 2\rfloor} \leqslant \frac{m(m+1)}{2 k}, \quad \quad \bar{\gamma}_{k+1}-\bar{\gamma}_{k+2\lfloor m / 2\rfloor+1} \leqslant \frac{m^{2}}{2 k}
$$

Proof. For $m=0$ both of these inequalities are trivially true. So assume $m \geqslant 1$. For $i=1, \ldots,\lfloor(m+1) / 2\rfloor$, using $\bar{\gamma}_{k+2 i-2} \leqslant 1 / 2$ we have

$$
\bar{\gamma}_{k+2 i-2}-\bar{\gamma}_{k+2 i} \leqslant\left(1-\frac{k+2 i-2}{k+2 i-1}\right) \bar{\gamma}_{k+2 i-2} \leqslant \frac{1}{2 k}
$$

and summation over $i$ yields

$$
\bar{\gamma}_{k}-\bar{\gamma}_{k+2\lfloor(m+1) / 2\rfloor} \leqslant \frac{m+1}{4 k} \leqslant \frac{m(m+1)}{2 k}
$$

The second inequality is also trivial for $m=1$. For $m \geqslant 2$ and $i=1, \ldots,\lfloor m / 2\rfloor$, using $\bar{\gamma}_{(k+1)+2 i-2} \leqslant 1 / 2$ we have

$$
\bar{\gamma}_{k+1+2 i-2}-\bar{\gamma}_{(k+1)+2 i} \leqslant\left(1-\frac{(k+1)+2 i-2}{(k+1)+2 i-1}\right) \bar{\gamma}_{(k+1)+2 i-2} \leqslant \frac{1}{2 k}
$$

and summation over $i$ yields

$$
\bar{\gamma}_{k+1}-\bar{\gamma}_{k+2\lfloor m / 2\rfloor+1} \leqslant \frac{m}{4 k} \leqslant \frac{m^{2}}{2 k} .
$$

### 5.2 The induction argument

We proceed by induction on $k$. For $k=1$ we only have to consider $(x, y)=(0,0)$. For $\left(x^{\prime}, y^{\prime}\right)=G_{1 m}(0,0)$, it follows from (5) that

$$
x^{\prime}+y^{\prime}=-\frac{m(m+1)}{6}-\frac{1}{3} \sum_{j=1}^{\lfloor(m+1) / 2\rfloor} \bar{\gamma}_{k+2 j-1} \leqslant 0 .
$$

For $\left(x^{\prime}, y^{\prime}\right)=F_{1 m}(0,0)$, it follows from (7) and $\bar{\gamma}_{3}=1 / 2$ that

$$
\begin{aligned}
& x^{\prime}+y^{\prime}=-\frac{(m-1) m}{6}+\frac{m-1}{3} \bar{\gamma}_{3}-\frac{1}{3} \sum_{j=1}^{\lfloor(m-1) / 2\rfloor} \bar{\gamma}_{k+2 j+1} \\
&=-\frac{(m-1)^{2}}{6}-\frac{1}{3} \sum_{j=1}^{\lfloor(m+1) / 2\rfloor} \bar{\gamma}_{k+2 j-1} \leqslant 0 .
\end{aligned}
$$

We now assume that $k>1$ and the statements of the theorem are already proved for all sets $A_{l}$ with $l<k$. Let $(x, y)$ be an arbitrary element of $A_{k}$. We distinguish two cases.

Case 1: $(x, y)=f_{k-1}(\tilde{x}, \tilde{y})$ for some $(\tilde{x}, \tilde{y}) \in A_{k-1}$.
If $\left(x^{\prime}, y^{\prime}\right)=G_{k m}(x, y)=F_{k-1, m+1}(\tilde{x}, \tilde{y})$ then $x^{\prime}+y^{\prime} \leqslant 0$ follows immediately from the induction hypothesis applied to ( $\tilde{x}, \tilde{y}$ ). So suppose

$$
\left(x^{\prime}, y^{\prime}\right)=F_{k m}(x, y)=F_{k m}\left(\tilde{y}, \frac{k+1}{k} \tilde{x}\right) .
$$

We need to consider the two parities of $k$ separately.
If $k$ is odd, then it follows from Lemma 6 that

$$
\begin{equation*}
x^{\prime}+y^{\prime}=\tilde{y}+\frac{k+1}{k} \tilde{x}+\frac{m}{k+1} \tilde{y}-\frac{(m-1) m}{6}+\frac{m-1}{3} \bar{\gamma}_{k+2}-\frac{1}{3} \sum_{j=1}^{\lfloor(m-1) / 2\rfloor} \bar{\gamma}_{k+2 j+1} . \tag{9}
\end{equation*}
$$

By induction $\tilde{y}+\frac{k+1}{k} \tilde{x} \leqslant 0$, and using $\bar{\gamma}_{k+1} \leqslant 1 / 2$ we conclude that $x^{\prime}+y^{\prime} \leqslant 0$ is immediate if $\tilde{y} \leqslant \frac{(m-1)^{2}(k+1)}{6 m}$. Hence we may assume $\tilde{y}>\frac{(m-1)^{2}(k+1)}{6 m}$. Let $\left(x^{\prime \prime}, y^{\prime \prime}\right)=G_{k-1, m-1}(\tilde{x}, \tilde{y})$. By Lemma 5

$$
x^{\prime \prime}+y^{\prime \prime}=\tilde{x}+\tilde{y}+\frac{m-1}{k} \tilde{y}-\frac{(m-1) m}{6}+\frac{m-1}{3} \bar{\gamma}_{k}-\frac{1}{3} \sum_{j=1}^{\lfloor(m-1) / 2\rfloor} \bar{\gamma}_{k+2 j-1}
$$

and by induction $x^{\prime \prime}+y^{\prime \prime} \leqslant 0$. Hence

$$
\tilde{x}+\tilde{y} \leqslant \frac{(m-1) m}{6}+\frac{1}{3} \sum_{j=1}^{\lfloor(m-1) / 2\rfloor} \bar{\gamma}_{k+2 j-1}-\frac{m-1}{k} \tilde{y}-\frac{m-1}{3} \bar{\gamma}_{k},
$$

and substituting into (9) yields together with $\bar{\gamma}_{k}>\bar{\gamma}_{k+2}$,

$$
\begin{aligned}
x^{\prime}+y^{\prime}<\frac{1}{k} \tilde{x}+\left(\frac{m}{k+1}-\frac{m-1}{k}\right) \tilde{y} & +\frac{1}{3}\left(\bar{\gamma}_{k+1}-\bar{\gamma}_{k+2\lfloor(m-1) / 2\rfloor+1}\right) \\
& =\frac{\tilde{x}+\tilde{y}}{k}-\frac{m}{k(k+1)} \tilde{y}+\frac{1}{3}\left(\bar{\gamma}_{k+1}-\bar{\gamma}_{k+2\lfloor(m-1) / 2\rfloor+1}\right) .
\end{aligned}
$$

With $\tilde{x}+\tilde{y} \leqslant 0$ and $\tilde{y}>\frac{(m-1)^{2}(k+1)}{6 m}$ this implies

$$
x^{\prime}+y^{\prime}<\frac{1}{3}\left(\bar{\gamma}_{k+1}-\bar{\gamma}_{k+2\lfloor(m-1) / 2\rfloor+1}\right)-\frac{(m-1)^{2}}{6 k},
$$

and finally, $x^{\prime}+y^{\prime}<0$ by Lemma 7 .
If $k$ is even, then it follows from Lemma 6 that

$$
\begin{equation*}
x^{\prime}+y^{\prime}=\tilde{y}+\frac{k+1}{k} \tilde{x}+\frac{m}{k+1} \tilde{y}-\frac{(m-1) m}{6}-\frac{1}{3} \sum_{j=1}^{\lfloor m / 2\rfloor} \bar{\gamma}_{k+2 j} \tag{10}
\end{equation*}
$$

By induction $\tilde{y}+\frac{k+1}{k} \tilde{x} \leqslant 0$, so $x^{\prime}+y^{\prime} \leqslant 0$ is immediate if $\tilde{y} \leqslant \frac{(m-1)(k+1)}{6}$. Hence we may assume $\tilde{y}>\frac{(m-1)(k+1)}{6}$. Let $\left(x^{\prime \prime}, y^{\prime \prime}\right)=G_{k-1, m-1}(\tilde{x}, \tilde{y})$. By Lemma 5 ,

$$
x^{\prime \prime}+y^{\prime \prime}=\tilde{x}+\tilde{y}+\frac{m-1}{k} \tilde{y}-\frac{(m-1) m}{6}-\frac{1}{3} \sum_{j=1}^{\lfloor m / 2\rfloor} \bar{\gamma}_{k+2 j-2}
$$

and by induction $x^{\prime \prime}+y^{\prime \prime} \leqslant 0$. Hence

$$
\tilde{x}+\tilde{y} \leqslant \frac{(m-1) m}{6}+\frac{1}{3} \sum_{j=1}^{\lfloor m / 2\rfloor} \bar{\gamma}_{k+2 j-2}-\frac{m-1}{k} \tilde{y}
$$

and substituting into 10 yields

$$
\begin{aligned}
x^{\prime}+y^{\prime}<\frac{1}{k} \tilde{x}+\left(\frac{m}{k+1}-\frac{m-1}{k}\right) \tilde{y}+\frac{1}{3}\left(\bar{\gamma}_{k}\right. & \left.-\bar{\gamma}_{k+2\lfloor m / 2\rfloor}\right) \\
& =\frac{\tilde{x}+\tilde{y}}{k}-\frac{m}{k(k+1)} \tilde{y}+\frac{1}{3}\left(\bar{\gamma}_{k}-\bar{\gamma}_{k+2\lfloor m / 2\rfloor}\right) .
\end{aligned}
$$

With $\tilde{x}+\tilde{y} \leqslant 0$ and $\tilde{y}>\frac{(m-1)(k+1)}{6}$ this implies

$$
x^{\prime}+y^{\prime}<\frac{1}{3}\left(\bar{\gamma}_{k}-\bar{\gamma}_{k+2\lfloor m / 2\rfloor}\right)-\frac{m(m-1)}{6 k},
$$

and finally, $x^{\prime}+y^{\prime}<0$ by Lemma 7 .

Case 2: $(x, y)=g_{k-1}(\tilde{x}, \tilde{y})$ for some $(\tilde{x}, \tilde{y}) \in A_{k-1}$.
If $\left(x^{\prime}, y^{\prime}\right)=G_{k m}(x, y)=G_{k-1, m+1}(\tilde{x}, \tilde{y})$ then $x^{\prime}+y^{\prime} \leqslant 0$ follows immediately from the induction hypothesis applied to ( $\tilde{x}, \tilde{y})$. So suppose

$$
\left(x^{\prime}, y^{\prime}\right)=F_{k m}(x, y)=F_{k m}\left(\tilde{x}+\delta_{k}, \frac{k+1}{k}\left(\tilde{y}-\delta_{k}\right)\right) .
$$

Again we discuss odd and even $k$ separately.
If $k$ is odd then it follows from Lemma 6 that

$$
\begin{align*}
x^{\prime}+y^{\prime}=\tilde{x}+\delta_{k}+\frac{k+1}{k}\left(\tilde{y}-\delta_{k}\right)+ & \frac{m}{k+1}\left(\tilde{x}+\delta_{k}\right) \\
& -\frac{(m-1) m}{6}+\frac{m-1}{3} \bar{\gamma}_{k+2}-\frac{1}{3} \sum_{j=1}^{\lfloor(m-1) / 2\rfloor} \bar{\gamma}_{k+2 j+1} . \tag{11}
\end{align*}
$$

By induction $\tilde{x}+\delta_{k}+\frac{k+1}{k}\left(\tilde{y}-\delta_{k}\right) \leqslant 0$, and using $\bar{\gamma}_{k+2} \leqslant 1 / 2$ we conclude that $x^{\prime}+y^{\prime} \leqslant 0$ is immediate if $m\left(\tilde{x}+\delta_{k}\right) /(k+1) \leqslant(m-1)^{2} / 6$. So with $\delta_{k}=\frac{1}{3}\left(k-\gamma_{k}\right)$ we may assume

$$
\begin{equation*}
\tilde{x}>\frac{(k+1)(m-1)^{2}}{6 m}-\frac{k-\gamma_{k}}{3} . \tag{12}
\end{equation*}
$$

Substituting $\delta_{k}=\frac{1}{3}\left(k-\gamma_{k}\right)$ into (11), rearranging terms, and using $\bar{\gamma}_{k+2}=k \bar{\gamma}_{k} /(k+1)$ we obtain

$$
\begin{equation*}
x^{\prime}+y^{\prime}=\tilde{x}+\tilde{y}+\frac{1}{k} \tilde{y}+\frac{m}{k+1} \tilde{x}-\frac{(m-2)(m-1)}{6}-\frac{1}{3} \sum_{j=1}^{\lfloor(m-1) / 2\rfloor} \bar{\gamma}_{k+2 j+1}-\frac{m}{3(k+1)}+\frac{\bar{\gamma}_{k}}{3(k+1)} . \tag{13}
\end{equation*}
$$

For $m=1$ we rearrange terms and use $\tilde{x}+\tilde{y} \leqslant 0$ and (12) to obtain

$$
\begin{aligned}
& x^{\prime}+y^{\prime}=\tilde{x}+\tilde{y}+\frac{1}{k} \tilde{y}+\frac{1}{k+1} \tilde{x}-\frac{1}{3(k+1)}+\frac{\bar{\gamma}_{k}}{3(k+1)} \\
&=\frac{k+1}{k}(\tilde{x}+\tilde{y})-\frac{\tilde{x}}{k(k+1)}-\frac{1}{3(k+1)}+\frac{\bar{\gamma}_{k}}{3(k+1)} \\
& \leqslant-\frac{1}{k(k+1)}\left(\tilde{x}+\frac{k-\bar{\gamma}_{k}}{3}\right)<0 .
\end{aligned}
$$

For $m \geqslant 2$ let $\left(x^{\prime \prime}, y^{\prime \prime}\right)=F_{k-1, m-1}(\tilde{x}, \tilde{y})$. By Lemma 6,

$$
x^{\prime \prime}+y^{\prime \prime}=\tilde{x}+\tilde{y}+\frac{m-1}{k} \tilde{x}-\frac{(m-2)(m-1)}{6}-\frac{1}{3} \sum_{j=1}^{\lfloor(m-1) / 2\rfloor} \bar{\gamma}_{k+2 j-1},
$$

and by induction $x^{\prime \prime}+y^{\prime \prime} \leqslant 0$. So

$$
\tilde{x}+\tilde{y} \leqslant \frac{(m-2)(m-1)}{6}+\frac{1}{3} \sum_{j=1}^{\lfloor(m-1) / 2\rfloor} \bar{\gamma}_{k+2 j-1}-\frac{m-1}{k} \tilde{x},
$$

and substituting into (13) yields

$$
x^{\prime}+y^{\prime} \leqslant \frac{\tilde{x}+\tilde{y}}{k}-\frac{m}{k(k+1)} \tilde{x}-\frac{m}{3(k+1)}+\frac{\bar{\gamma}_{k}}{3(k+1)}+\frac{1}{3}\left(\bar{\gamma}_{k+1}-\bar{\gamma}_{k+2\lfloor(m-1) / 2\rfloor+1}\right) .
$$

With $\tilde{x}+\tilde{y} \leqslant 0$ and (12) we obtain

$$
\begin{aligned}
x^{\prime}+y^{\prime} \leqslant \frac{m}{3 k(k+1)}\left(k-\frac{(k+1)(m-1)^{2}}{2 m}-\gamma_{k}\right) & -\frac{m}{3(k+1)}+\frac{\bar{\gamma}_{k}}{3(k+1)} \\
+ & \frac{1}{3}\left(\bar{\gamma}_{k+1}-\bar{\gamma}_{k+2\lfloor(m-1) / 2\rfloor+1}\right)
\end{aligned} \quad \begin{array}{r}
=\frac{(m-1)^{2}}{6 k}+\frac{1-m}{3(k+1)} \bar{\gamma}_{k}+\frac{1}{3}\left(\bar{\gamma}_{k+1}-\bar{\gamma}_{k+2\lfloor(m-1) / 2\rfloor+1}\right) \\
\\
<\frac{1}{3}\left(\bar{\gamma}_{k+1}-\bar{\gamma}_{k+2\lfloor(m-1) / 2\rfloor+1}\right)-\frac{(m-1)^{2}}{6 k}
\end{array}
$$

and finally $x^{\prime}+y^{\prime}<0$ by Lemma 7 .
If $k$ is even then it follows from Lemma 6 that

$$
\begin{equation*}
x^{\prime}+y^{\prime}=\tilde{x}+\delta_{k}+\frac{k+1}{k}\left(\tilde{y}-\delta_{k}\right)+\frac{m}{k+1}\left(\tilde{x}+\delta_{k}\right)-\frac{(m-1) m}{6}-\frac{1}{3} \sum_{j=1}^{\lfloor m / 2\rfloor} \bar{\gamma}_{k+2 j} \tag{14}
\end{equation*}
$$

By induction $\tilde{x}+\delta_{k}+\frac{k+1}{k}\left(\tilde{y}-\delta_{k}\right) \leqslant 0$, and we conclude that $x^{\prime}+y^{\prime} \leqslant 0$ is immediate if $m\left(\tilde{x}+\delta_{k}\right) /(k+1) \leqslant(m-1) m / 6$. So with $\delta_{k}=\frac{1}{3}\left(k+\gamma_{k}\right)$ we may assume

$$
\begin{equation*}
\tilde{x}>\frac{(k+1)(m-1)}{6}-\frac{k+\gamma_{k}}{3} . \tag{15}
\end{equation*}
$$

Substituting $\delta_{k}=\frac{1}{3}\left(k+\gamma_{k}\right)$ into (14) and rearranging terms we obtain

$$
\begin{equation*}
x^{\prime}+y^{\prime}=\tilde{x}+\tilde{y}+\frac{\tilde{y}}{k}+\frac{m \tilde{x}}{k+1}-\frac{(m-2)(m-1)}{6}+\frac{m-1}{3} \bar{\gamma}_{k}-\frac{1}{3} \sum_{j=1}^{\lfloor m / 2\rfloor} \bar{\gamma}_{k+2 j}-\frac{m\left(1+\bar{\gamma}_{k}\right)}{3(k+1)} . \tag{16}
\end{equation*}
$$

For $m=1$ we rearrange terms and use $\tilde{x}+\tilde{y} \leqslant 0$ and (15) to obtain

$$
\begin{aligned}
x^{\prime}+y^{\prime}=\tilde{x}+\tilde{y}+\frac{1}{k} \tilde{y}+\frac{1}{k+1} \tilde{x}-\frac{1+\bar{\gamma}_{k}}{3(k+1)}=\frac{k+1}{k}(\tilde{x}+\tilde{y}) & -\frac{\tilde{x}}{k(k+1)}-\frac{1+\bar{\gamma}_{k}}{3(k+1)} \\
& \leqslant-\frac{1}{k(k+1)}\left(\tilde{x}+\frac{k+\gamma_{k}}{3}\right)<0
\end{aligned}
$$

For $m \geqslant 2$, let $\left(x^{\prime \prime}, y^{\prime \prime}\right)=F_{k-1, m-1}(\tilde{x}, \tilde{y})$. By Lemma 6,

$$
x^{\prime \prime}+y^{\prime \prime}=\tilde{x}+\tilde{y}+\frac{m-1}{k} \tilde{x}-\frac{(m-2)(m-1)}{6}+\frac{m-2}{3} \bar{\gamma}_{k+1}-\frac{1}{3} \sum_{j=1}^{\lfloor(m-2) / 2\rfloor} \bar{\gamma}_{k+2 j},
$$

and by induction $x^{\prime \prime}+y^{\prime \prime} \leqslant 0$. So

$$
\tilde{x}+\tilde{y} \leqslant \frac{(m-2)(m-1)}{6}+\frac{1}{3} \sum_{j=1}^{\lfloor(m-2) / 2\rfloor} \bar{\gamma}_{k+2 j}-\frac{m-1}{k} \tilde{x}-\frac{m-2}{3} \bar{\gamma}_{k+1}
$$

and substituting this into (16), taking into account $\bar{\gamma}_{k+1}=\bar{\gamma}_{k}$, yields

$$
x^{\prime}+y^{\prime} \leqslant \frac{\tilde{x}+\tilde{y}}{k}-\frac{m}{k(k+1)}\left(\tilde{x}+\frac{k+\gamma_{k}}{3}\right)+\frac{1}{3}\left(\bar{\gamma}_{k}-\bar{\gamma}_{k+2\lfloor m / 2\rfloor}\right) .
$$

With $\tilde{x}+\tilde{y} \leqslant 0$ and (15) we obtain

$$
x^{\prime}+y^{\prime}<\frac{1}{3}\left(\bar{\gamma}_{k}-\bar{\gamma}_{k+2\lfloor m / 2\rfloor}\right)-\frac{(m-1) m}{6 k}
$$

and finally $x^{\prime}+y^{\prime}<0$ by Lemma 7 .

## 6 Strategic Behaviour

So far, we have supposed agents sincerely pick the most valuable item left. However, agents can sometimes improve their utility by picking less valuable items. To understand such strategic behaviour, we view this as a finite repeated game with perfect information. [9]
proves that we can compute the subgame perfect Nash equilibrium for the alternating policy with two agents by simply reversing the policy and the preferences and playing the game backwards. More recently, 7] prove this holds for any policy with two agents.

We will exploit such reversal symmetry. We say that a policy $\pi$ is reversal symmetric if and only the reversal of $\pi$, after interchanging the agents if necessary, equals $\pi$. The policies 1212 and 1221 are reversal symmetric, but 1121 is not. The next result follows quickly by expandingand rearranging expressions for the expected utilitarian social welfare using the fact that we can compute strategic play by simply reversing the policy and profile and supposing truthful behaviour.

Theorem 3. For two agents and any utility function, any reversal symmetric policy that maximizes the expected utilitarian social welfare for truthful behaviour also maximizes the expected utilitarian social welfare for strategic behaviour.

As the alternating policy is reversal symmetric, it follows that the alternating policy is also optimal for strategic behaviour. Unfortunately, the generalisation of these results to more than two agents is complex. Indeed, for an unbounded number of agents, computing the subgame perfect Nash equilibrium becomes PSPACE-hard [8].

## 7 Conclusions

Supposing additive utilities, and full independence between agents, we have shown that we can compute the expected utility of a sequential allocation procedure in polynomial time for any utility function. Using this result, we have proven that the expected utilitarian social welfare for Borda utilities is maximized by the alternating policy in which two agents pick items in a fixed order. We have argued that this mechanism remains optimal when agents behave strategically. There remain open several important questions. For example, is the alternating policy optimal for more than two agents? What happens with non-additive utilities?

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